

UN Global Compact COP Grace Letter

23 September 2022

Danish Crown A/S Corporate HQ

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We recognize that a key requirement for participation in the UN Global Compact is the annual preparation and posting of a Communication on Progress (COP) that comprises of a CEO statement of continued support for the UN Global Compact, a description of practical actions with regard to the principles of the UN Global Compact, and a measurement of outcomes or expected outcomes.

We are late in creating, sharing and posting our COP report due to this year's modification in the COP approach. Currently, we are working towards meeting the new COP questionnaire requirements.

We hereby ask for an extension period in order to be able to post a COP that describes our company's efforts and progress to implement the principles of the UN Global Compact. Our new COP report will be posted on the UN Global Compact website by 01.03.2023 at the latest.

Sincerely yours,

Morten Pedersen

Vice President, Sustainability

Group Sustainability